



STEPHANIE RAWLINGS-BLAKE  
*Mayor*  
250 City Hall  
Baltimore, Maryland 21202

April 30, 2010

Nancy L. Elmore, Regional Program Manager  
Office of Head Start  
Administration for Children & Families  
150 South Independence Mall West, Suite 864  
Philadelphia, PA 19106

Dear Ms. Elmore:

Last month, I indicated to you that one of my top priorities was to appoint a governing body composed of qualified individuals to provide the requisite oversight of Baltimore City's Head Start program.

My office is committed to strengthening Head Start services for our children and families, and I am happy to report to you that, at my request, the following individuals have agreed to serve on our Governing Board. Pursuant to Section 642 of the Head Start Act, 42 U.S.C. 9837, our Governing Board includes individuals with the necessary skills and background required of the board composition. Specifically, our Governing Board consists of:

1. Mark Furst, President & CEO, United Way of Central Maryland. Mark brings with him the requisite fiscal management experience.
2. Brenda Jones-Hardin, Associate Professor, University of Maryland Institute for Child Study. Ms. Hardin possesses a depth of early childhood development experience.
3. Charlene Ianonne-Campbell, Director of Early Learning, Baltimore City Public Schools. Ms. Ianonne-Campbell also brings early childhood development experience.
4. Ferrier Stillman, Esquire, Partner, Tydings & Rosenberg, an attorney.
5. Community Representative Elizabeth Alex, Lead Organizer, CASA Maryland.
6. Parent Michael Hill, MLK Early Head Start.
7. Parent Michelle Green Daniel, Union Baptist Head Start.
8. Cheryl Washington, Senior Director of Community and Human Services, East Baltimore Development Initiative.
9. Ellen Riordan, Coordinator of Children's Services, Enoch Pratt Library.
10. Bonnie Legro, The Abell Foundation.



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By-laws have been drafted for the Governing Board for its consideration at its first meeting, which we intend to convene in May, with the participation of Gail Giovani and Connie Shafer, Region III Grantee Program Support Specialists.

Many thanks for your interest and continued support. I am confident that our programs will thrive under the leadership and oversight of our Governing Board. If you have any questions or concerns, please do not hesitate to contact my office or my Chief of Staff, Sophie Dagenais, at 410-396-4876, or at [sophie.dagenais@baltimorecity.gov](mailto:sophie.dagenais@baltimorecity.gov).

Sincerely,

Stephanie Rawlings-Blake

Mayor

cc. Sophie Dagenais, Chief of Staff  
Deputy Commissioner Reginald Scriber